POLICY STATEMENT

Section 26.1, 26.23 Objectives/Policy Statement

The City of Las Vegas, has established a Disadvantaged Business Enterprise (DBE) Program in accordance with regulations of the U.S. Department of Transportation (DOT), 49 CFR Part 26. The City of Las Vegas has received Federal financial assistance from the Department of Transportation, and as a condition of receiving this assistance, The City of Las Vegas has signed an assurance that it will comply with 49 CFR Part 26 (hereafter referred to as "Part 26").

It is the policy of the City of Las Vegas to ensure that DBEs as defined in Part 26, have an equal opportunity to receive and participate in DOT—assisted contracts. It is also The City of Las Vegas policy to engage in the following actions on a continuing basis:

- 1. Ensure nondiscrimination in the award and administration of DOT- assisted contracts:
- 2. Create a level playing field on which DBEs can compete fairly for DOT-assisted contracts:
- 3. Ensure that the DBE Program is narrowly tailored in accordance with applicable law;
- 4. Ensure that only firms that fully meet 49 CFR Part 26 eligibility standards are permitted to participate as DBEs;
- 5. Help remove barriers to the participation of DBEs in DOT assisted contracts;
- 6. Promote the use of DBEs in all types of federally-assisted contracts and procurement activities;
- 7. Assist the development of firms that can compete successfully in the market place outside the DBE Program; and
- 8. Make appropriate use of the flexibility afforded to The City of Las Vegas of Federal financial assistance in establishing and providing opportunities for DBEs.

Daniel Gurule has been delegated as the DBE Liaison Officer. In that capacity, Daniel Gurule, Public Works Manager is responsible for implementing all aspects of the DBE program. Implementation of the DBE program is accorded the same priority as compliance with all other legal obligations incurred by the City of Las Vegas in its financial assistance agreements with the Department of Transportation.

The City of Las Vegas has disseminated this policy statement to the City Council of The City of Las Vegas and all of the components of our organization. This statement has been distributed to DBE and non-DBE business communities that may perform work on The City of Las Vegas DOT-assisted contracts. The distribution was accomplished by https://www.Las Vegas-nm.gov/

David G. Romero, Mayor of Las Vegas

/-24-24 Date

GENERAL REQUIREMENTS

Section 26.1 Objectives

The objectives are elaborated in the policy statement on the first page of this program.

Section 26.3 Applicability

The City of Las Vegas is the recipient of Federal airport funds authorized by 49 U.S.C. 47101, et seq.

Section 26.5 Definitions

The City of Las Vegas will use terms in this program that have their meanings defined in Part 26, §26.5.

Section 26.7 Non-discrimination Requirements

The City of Las Vegas will never exclude any person from participation in, deny any person the benefits of, or otherwise discriminate against anyone in connection with the award and performance of any contract covered by 49 CFR Part 26 on the basis of race, color, sex, or national origin.

In administering its DBE program, The City of Las Vegas will not, directly or through contractual or other arrangements, use criteria or methods of administration that have the effect of defeating or substantially impairing accomplishment of the objectives of the DBE program with respect to individuals of a particular race, color, sex, or national origin.

Section 26.11 Record Keeping Requirements

Reporting to DOT

The City of Las Vegas will provide data about its DBE Program to the Department as directed by DOT operating administrations.

DBE participation will be reported to FAA as follows:

The City of Las Vegas will transmit to FAA annually, by or before December 1, the information required for the "Uniform Report of DBE Awards or Commitments and Payments", as described in Appendix B to Part 26. The City of Las Vegas will similarly report the required information about participating DBE firms. All reporting

will be done through the FAA official reporting system, or another format acceptable to FAA as instructed thereby.

Bidders List

The City of Las Vegas will create and maintain a bidders list. The purpose of the list is to provide as accurate data as possible about the universe of DBE and non-DBE contractors and subcontractors who seek to work on The City of Las Vegas DOT-assisted contracts, for use in helping to set overall goals. The bidders list will include the name, address, DBE and non-DBE status, age of firm, and annual gross receipts of firms.

This information will be collected in the following way(s The method used by the City of Las Vegas is a standard bidders list, consisting of information about all DBE and non-DBE firms that bid or quote on DOT-assisted contracts for that airport. The method used by the City is a standard bidder's list form in all of their contract documents. On this form, all contractors bidding on the project must list all of their subcontractors including if they are DBE or Non-DBE. This form can be seen in Attachment 3.

Records retention and reporting:

The City of Las Vegas will maintain records documenting a firm's compliance with the requirements of this part. Related records will be retained for a minimum of three (3) years unless otherwise provided by applicable record retention requirements for the financial assistance agreement, whichever is longer.

Section 26.13 Federal Financial Assistance Agreement

The City of Las Vegas has signed the following assurances, applicable to all DOT-assisted contracts and their administration:

<u>Assurance:</u> - Each financial assistance agreement The City of Las Vegas signs with a DOT operating administration (or a primary The City of Las Vegas) will include the following assurance:

The City of Las Vegas shall not discriminate on the basis of race, color, national origin, or sex in the award and performance of any DOT-assisted contract or in the administration of its DBE program or the requirements of 49 CFR Part 26. The City of Las Vegas shall take all necessary and reasonable steps under 49 CFR Part 26 to ensure nondiscrimination in the award and administration of DOT-assisted contracts. The City of Las Vegas DBE program, as required by 49 CFR Part 26 and as approved by DOT, is incorporated by reference in this agreement. Implementation of this program is a legal obligation and failure to carry out its terms shall be treated as a violation of this agreement. Upon notification to the City of Las Vegas of its failure to carry out its approved

program, the Department may impose sanctions as provided for under 49 CFR Part 26 and may, in appropriate cases, refer the matter for enforcement under 18 U.S.C. 1001 and/or the Program Fraud Civil Remedies Act of 1986 (31 U.S.C. 3801 *et seq.*).

<u>Contract Assurance:</u> The City of Las Vegas will ensure that the following clause is included in each DOT-funded contract it signs with a contractor (and each subcontract the prime contractor signs with a subcontractor):

The contractor, sub recipient or subcontractor shall not discriminate on the basis of race, color, national origin, or sex in the performance of this contract. The contractor shall carry out applicable requirements of 49 CFR part 26 in the award and administration of DOT-assisted contracts. Failure by the contractor to carry out these requirements is a material breach of this contract, which may result in the termination of this contract or such other remedy as The City of Las Vegas deems appropriate, which may include, but is not limited to:

- 1) Withholding monthly progress payments;
- 2) Assessing sanctions;
- 3) Liquidated damages; and/or
- 4) Disqualifying the contractor from future bidding as non-responsible.

ADMINISTRATIVE REQUIREMENTS

Section 26.21 DBE Program Updates

The City of Las Vegas is required to have a DBE program meeting the requirements of this part as it will receive grants for airport planning or development and will award prime contracts, cumulative total value of which exceeds \$250,000 in FAA funds in a federal fiscal year. The City of Las Vegas is not eligible to receive DOT financial assistance unless DOT has approved this DBE program and The City of Las Vegas is in compliance with it and Part 26. The City of Las Vegas will continue to carry out this program until all funds from DOT financial assistance have been expended. The City of Las Vegas does not have to submit regular updates of the DBE program document, as long as it remains in compliance. However, significant changes in the program, including those required by regulatory updates, will be submitted for DOT approval.

Section 26.23 Policy Statement

The Policy Statement is elaborated on the first page of this DBE Program.

Section 26.25 DBE Liaison Officer (DBELO)

The following individual has been designated as the DBE Liaison Officer for The City of Las Vegas:

Daniel Gurule
Public Works Manager
1700 N. Grand Ave.
Las Vegas, New Mexico 87701
505-454-1401 ext 1802
dgurule@lasvegasnm.gov

In that capacity, the DBELO is responsible for implementing all aspects of the DBE program and ensuring that The City of Las Vegas complies with all provision of 49 CFR Part 26. The DBELO has direct, independent access to the Mayor of The City of Las Vegas concerning DBE program matters. An organizational chart displaying the DBELO's position in the organization is included in Attachment 2 to this program.

The DBELO is responsible for developing, implementing and monitoring the DBE program, in coordination with other appropriate officials. The DBELO has a staff of to assist in the administration of the program. The duties and responsibilities include the following:

- Gathers and reports statistical data and other information as required by DOT.
- 2. Works with all departments to set overall annual goals.
- 3. Ensures that bid notices and requests for proposals are available to DBEs in a timely manner.
- Identifies contracts and procurements so that DBE goals are included in solicitations (both race-neutral methods and contract specific goals) and monitors results.
- 5. Participates in pre-bid meetings.
- 6. Determine contractor compliance with good faith efforts.
- 7. Maintain copies of the New Mexico Department of Transportation (NMDOT) DBE contractor listing. Actual certification of the contractors will be the responsibility of the NMDOT EEO office.

Section 26.27 DBE Financial Institutions

The City has investigated services offered by financial institutions owned and controlled by socially and economically disadvantaged individuals in the community and has identified one financial institution in the State of New Mexico as being owned by socially and economically disadvantaged individuals. Those institutions are:

CENTINEL BANK OF TAOS

512 Paseo del Pueblo Sur P.O. Box 818 Taos, NM 87571 Phone: 575-758-6770

Fax: 575-758-6708

This information is provided to contractors for their consideration in conducting business in the City of Las Vegas. Additional Information on financial institutions owned and controlled by socially and economically disadvantaged individuals in the community can be obtained from the Minority Bank Deposit Program at 202-874-7055 or http://www.fms.treas.gov/mbdp/participants.html.

Section 26.29 Prompt Payment Mechanisms

Section 26.29 Prompt Payment Mechanisms

The City of Las Vegas requires that all subcontractors performing work on DOT-assisted contracts shall be promptly paid for work performed pursuant to their agreements, in accordance with all relevant federal, state, and local law.

In accordance with 49 CFR §26.29, the City of Las Vegas established a contract clause implementing this requirement and requires prime contractors to pay subcontractors for satisfactory performance of their contracts no later than 30 days from the prime contractor's receipt of each payment from the City of Las Vegas.

The City of Las Vegas ensures prompt and full payment of retainage from the prime contractor to the subcontractor within 30 days after the subcontractor's work is satisfactorily completed. Pursuant to §26.29, The City of Las Vegas has selected the following method to comply with this requirement:

The City will include the following clause in each DOT-assisted prime contract:

The City of Las Vegas declines to hold retainage from prime contractors and prohibit prime contractors from holding retainage from subcontractors.

The City of Las Vegas will consider a subcontractor's work is satisfactorily completed when all tasks are called for in the subcontract have been accomplished and documented as required by the City of Las Vegas. When the City of Las Vegas has made an incremental

acceptance of a portion of a prime contract, the work of a subcontractor covered by that acceptance is deemed to be satisfactorily completed.

If the prime contractor is found to be in violation or fails to abide by the prompt payment mechanisms, the City shall impose sanctions as stated under the Monitoring and Enforcement Mechanisms paragraph.

The City will include the following clause in each DOT-assisted prime contract:

Pursuant to 57-28-5 NMSA 1978, the prime contractor agrees to pay each subcontractor under this prime contract for satisfactory performance of its contract no later than seven (7) days from the receipt of each payment the prime contractor receives from the City of Las Vegas. The prime contractor agrees that retainage payments will not be held on subcontractors. Any delay or postponement of payment from the above referenced time frame may occur only for good cause following written approval of the City of Las Vegas. This clause applies to both DBE and non-DBE subcontractors.

The City of Las Vegas has also established, as part of our DBE program, the following mechanisms to ensure prompt payment.

- 1. A contract clause that requires prime contractors to include in their subcontracts language providing that prime contractors and subcontractors will use appropriate alternative dispute resolution mechanisms including mediation, arbitration, or meetings with the City, the prime contractor and the affected a subcontractor(s) in attendance to resolve payment disputes.
- A contract clause providing that the prime contractor will not be reimbursed for work performed by subcontractors unless and until the prime contractor ensures that the subcontractors are promptly paid for the work they have performed.
- 3. Other mechanisms, consistent with this part and applicable state and local law, to ensure that DBEs and other contractors are fully and promptly paid.

Section 26.31 Directory

The City utilizes a directory maintained by the NMDOT, identifying all firms eligible to participate as DBE's. The directory lists the firm's name, address, phone number, date of most recent certification, and the type of work the firm has been certified to perform as a DBE. The NMDOT revises the Directory at least annually. The Directory is available from the NMDOT: P.O. Box 1149, Santa Fe, NM 87504-1149, 505-827-1774, http://nmshtd.state.nm.us/dbed-public/dbed.asp

Section 26.33 Over-concentration

The City of Las Vegas has not identified that over-concentration exists in the types of work that DBEs perform.

Section 26.35 Business Development Programs

The City of Las Vegas has not established a Business Development Program.

Section 26.37 Monitoring and Enforcement Responsibilities

The City of Las Vegas implements and carries out appropriate mechanisms to ensure compliance with 49 CFR Part 26 program requirements by all program participants,

including prompt payment and describes and set forth these mechanisms in The City of Las Vegas DBE program.

The City of Las Vegas actively monitors participation by maintaining a running tally of actual DBE attainments (e.g., payments actually made to DBE firms), including a means of comparing these attainments to commitments.

Monitoring Payments to DBEs and Non-DBEs

The City of Las Vegas undertakes ongoing monitoring of prime payments to subcontractors over the course of any covered contract. Such monitoring activities will be accomplished through the following method(s):

1. The City of Las Vegas requires prime contractors to maintain records and documents of payments to subcontractors, including DBEs, for a minimum of three (3) years unless otherwise provided by applicable record retention requirements for the City of Las Vegas financial assistance agreement, whichever is longer. These records will be made available for inspection upon request by any authorized representative of the City of Las Vegas or DOT. This reporting requirement extends to all subcontractors, both DBE and non-DBE.

2. The City of Las Vegas reviews contracting records and engages in active monitoring of work sites to ensure that work committed to DBEs at contract award or subsequently (e.g., as the result of modification to the contract) is actually performed by the DBEs to which the work was committed. Work site monitoring is performed by project managers and consultants. The City of Las Vegas will maintain written certifications that contracting records have been reviewed and work sites have been monitored for this purpose.

Prompt Payment Dispute Resolution and Enforcement

Alternative dispute resolution mechanisms including mediation, arbitration, or meetings with the City, the prime contractor and the affected subcontractor(s) in attendance, can be used to resolve payment disputes.

If the prime contractor is found to be in violation or fails to abide by the prompt payment mechanisms, the City shall impose sanctions including:

- 1. The City will cease reimbursing the prime contractors for work performed until the prime contractor ensures with documentation submitted that the subcontractors are promptly paid for the work they have performed.
- If corrections to violations have not been satisfactorily made, the City shall suspend the project and/or file a breach of contract complaint against the prime contractor.
- 3. If the prime contractor fails to correct violations further, the City shall pursue other mechanisms consistent with State and Local law to ensure that DBEs and other contractor are fully and promptly paid.

Pursuant to Sec. 157 of the FAA Reauthorization Act of 2018, all complaints related to prompt payment will be reported in a format acceptable to the FAA, including the nature and origin of the complaint and its resolution.

Monitoring Contracts and Work Sites

The City of Las Vegas reviews contracting records and engages in active monitoring of work sites to ensure that work committed to DBEs at contract award or subsequently (e.g., as the result of modification to the contract) is actually performed by the DBEs to which the work was committed. Work site monitoring is performed by Project Managers and consultants The City of Las Vegas will maintain written certification that contracting records have been reviewed and work sites have been monitored for this purpose.

Section 26.39 Fostering small business participation

The City of Las Vegas has created a Small Business element to structure contracting requirements to facilitate competition by small business concerns, taking all reasonable steps to eliminate obstacles to their participation, including unnecessary and unjustified bundling of contract requirements that may preclude small business participation in procurements as prime contractors or subcontractors.

The small business element is incorporated as Attachment 9 to this DBE Program. The program elements will be actively implemented to foster small business participation.

SUBPART C - GOALS, GOOD FAITH EFFORTS, AND COUNTING

Section 26.43 Set-asides or Quotas

The City of Las Vegas does not use quotas in any way in the administration of this DBE program.

Section 26.45 Overall Goals

The City of Las Vegas will establish an overall DBE goal covering a three-year federal fiscal year period if it anticipates awarding DOT-funded prime contracts the cumulative total value of which exceeds \$250,000 in DOT funds during any one or more of the reporting fiscal years within the three-year goal period. In accordance with §26.45(f), The City of Las Vegas will submit its Overall Three-year DBE Goal to operating administration by August 1st of the year in which the goal is due, as required by the schedule established by and posted to the website of *FAA*:

https://www.faa.gov/about/office_org/headquarters_offices/acr/bus_ent_program/me_dia/Schedule_of_DBE_and_ACDBE_Reporting_Requirements_Dec_2017_Issue.pdf

The DBE goals will be established in accordance with the 2-step process as specified in 49 CFR Part 26.45. If The City of Las Vegas does not anticipate awarding prime contracts the cumulative total value of which exceeds \$250,000 in DOT funds during any of the years within the three-year reporting period, an overall goal will not be developed. However, this DBE Program will remain in effect and The City of Las Vegas will seek to fulfill the objectives outlined in 49 CFR Part 26.1.

Step 1. The first step is to determine a base figure for the relative availability of DBEs in the market area. The City of Las Vegas will use a DBE Directory information and Census Bureau Data, or other alternative method that complies with §26.45 as a method to determine the base figure. The City of Las Vegas understands that the exclusive use of a list of prequalified contractors or plan holders, or a bidders list that does not comply with the requirements of 49 CFR Part 26.45(c)(2), is not an acceptable

alternative means of determining the availability of DBEs.

Step 2. The second step is to adjust, if necessary, the "base figure" percentage from Step 1 so that it reflects as accurately as possible the DBE participation the City of Las Vegas would expect in the absence of discrimination. Adjustments may be made based on past participation, information from a disparity study (to the extent it is not already accounted for in the base goal), and/or information about barriers to entry to past competitiveness of DBEs on contracts. The City of Las Vegas will examine all of the evidence available in its jurisdiction to determine what adjustment, if any, is needed. If the evidence does not suggest an adjustment is necessary, then no adjustment shall be made.

Any methodology selected will be based on demonstrable evidence of local market conditions and be designed to ultimately attain a goal that is rationally related to the relative availability of DBEs in the City of Las Vegas market.

In establishing the overall goal, The City of Las Vegas will provide for consultation and publication. This includes consultation with minority, women's and general contractor groups, community organizations, and other officials or organizations which could be expected to have information concerning the availability of disadvantaged and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs, and the efforts by The City of Las Vegas to establish a level playing field for the participation of DBEs. The consultation will include a scheduled, direct, interactive exchange (e.g., a face-to-face meeting, video conference, teleconference) with as many interested stakeholders as possible focused on obtaining information relevant to the goal setting process, and it will occur before The City of Las Vegas is required to submit the goal methodology to the operating administration for review pursuant to §26.45(f). The goal submission will document the consultation process in which The City of Las Vegas engaged. Notwithstanding paragraph (f)(4) of §26.45, the proposed goal will not be implemented until this requirement is met.

In addition to the consultation described above, The City of Las Vegas will publish a notice announcing the proposed overall goal before submission to the FAA on August 1st. The notice will be posted on The City of Las Vegas official internet web site and may be posted in other sources (e.g., minority-focused media, trade association publications). If the proposed goal changes following review by FAA, the revised goal will be posted on the official internet web site.

The public will also be informed that the proposed overall goal and its rationale are available for inspection during normal business hours at the principal office of The City of Las Vegas. This notice will provide that the City of Las Vegas and FAA will accept comments on the goals for 30 days from the date of the notice. Notice of the comment period will include the addresses to which comments may be sent (including offices and websites) where the proposal may be reviewed.

The Overall Three-Year DBE Goal submission to FAA will include a summary of information and comments received, if any, during this public participation process and

The City of Las Vegas responses.

The City of Las Vegas will begin using the overall goal on October 1 of the relevant period, unless other instructions from FAA have been received.

Project Goals

If permitted or required by the FAA Administrator, an overall goal may be expressed as a percentage of funds for a particular grant or project or group of grants and/or projects, including entire projects. Like other overall goals, a project goal may be adjusted to reflect changed circumstances, with the concurrence of the appropriate operating administration. A project goal is an overall goal and must meet all the substantive and procedural requirements of this section pertaining to overall goals. A project goal covers the entire length of the project to which it applies. The project goal will include a projection of the DBE participation anticipated to be obtained during each fiscal year covered by the project goal. The funds for the project to which the project goal pertains are separated from the base from which the regular overall goal, applicable to contracts not part of the project covered by a project goal, is calculated.

If a goal is established on a project basis, the goal will be used by the time of the first solicitation for a DOT-assisted contract for the project.

Prior Operating Administration Concurrence

The City of Las Vegas understands that prior FAA concurrence with the overall goal is not required. However, if the FAA review suggests that the overall goal has not been correctly calculated or that the method employed by The City of Las Vegas for calculating goals is inadequate, FAA may, after consulting with The City of Las Vegas, adjust the overall goal or require that the goal be adjusted by The City of Las Vegas. The adjusted overall goal is binding. In evaluating the adequacy or soundness of the methodology used to derive the overall goal, the U.S. DOT operating administration will be guided by the goal setting principles and best practices identified by the Department in guidance issued pursuant to §26.9.

A description of the methodology to calculate the overall goal and the goal calculations can be found in Attachment 5 to this program.

Section 26.47 Failure to meet overall goals

The City of Las Vegas cannot be penalized or treated by the Department as being in noncompliance with Part 26, because DBE participation falls short of an overall goal, unless The City of Las Vegas fails to administer its DBE program in good faith.

The City of Las Vegas understands that to be considered to be in compliance with this part, an approved DBE Program and overall DBE goal, if applicable, must be maintained, and this DBE Program must be administered in good faith.

The City of Las Vegas understands that if the awards and commitments shown on the Uniform Report of Awards or Commitments and Payments at the end of any fiscal year are less than the overall goal applicable to that fiscal year, the following actions must be taken in order to be regarded by the Department as implementing this DBE Program in good faith:

- (1) Analyze in detail the reasons for the difference between the overall goal and the awards and commitments in that fiscal year;
- (2) Establish specific steps and milestones to correct the problems identified in the analysis to enable the goal for the new fiscal year to be fully met;

Section 26.51 Means The City of Las Vegas Use to Meet Overall Goals

Breakout of Estimated Race-Neutral & Race-Conscious Participation

The City of Las Vegas will meet the maximum feasible portion of its overall goal by using race-conscious means of facilitating DBE participation.

The breakout of estimated race-neutral and race-conscious participation can be found in Attachment 5 to this program.

The City of Las Vegas will arrange solicitations, times for the presentation of bids, quantities, specifications, and delivery schedules in ways that facilitate participation by DBEs and other small businesses and by making contracts more accessible to small businesses, by means such as those provided under §26.39.

Contract Goals

If the approved projection under paragraph (c) of §26.51 estimates that the entire overall goal for a given year can be met through race-neutral means, contract goals will not be set during that year, unless the use of contract goals becomes necessary in order meet the overall goal.

Contract goals will be established only on those DOT-assisted contracts that have subcontracting possibilities. A contract goal need not be established on every such contract, and the size of contract goals will be adapted to the circumstances of each such contract (e.g., type and location of work, availability of DBEs to perform the particular type of work).

Contract goals will be expressed as a percentage of the Federal share of a DOT-assisted contract.

Section 26.53 Good Faith Efforts Procedures in Situations where there are Contract Goals

<u>Demonstration of good faith efforts (pre-award)</u>

In cases where a contract goal has been established, the contract in question will only be awarded to a bidder/offeror that has made good faith efforts to meet the contract goal. The bidder/offeror can demonstrate that it has made good faith efforts by either meeting the contract goal or documenting that it has made adequate good faith efforts to do so. Examples of good faith efforts are found in Appendix A to Part 26.

DBELO is responsible for determining whether a bidder/offeror who has not met the contract goal has documented sufficient good faith efforts to be regarded as Responsive.

The City of Las Vegas will ensure that all information is complete and accurate and adequately documents the bidder/offeror's good faith efforts before committing to the performance of the contract by the bidder/offeror.

<u>In all solicitations for DOT-assisted contracts for which a contract goal has been</u> established, the following information will be required of every bidder/offeror:

- (1) Award of the contract will be conditioned on meeting the requirements of this section;
- (2) All bidders or offerors will be required to submit the following information to the City of Las Vegas, at the time provided in paragraph (3) of this section:
 - (i) The names and addresses of DBE firms that will participate in the contract;
 - (ii) A description of the work that each DBE will perform. To count toward meeting a goal, each DBE firm must be certified in a NAICS code applicable to the kind of work the firm would perform on the contract;
 - (iii) The dollar amount of the participation of each DBE firm participating;
 - (iv) Written documentation of the bidder/offeror's commitment to use a DBE subcontractor whose participation it submits to meet a contract goal; and
 - (v) Written confirmation from each listed DBE firm that it is participating in the contract in the kind and amount of work provided in the prime contractor's commitment.
 - (vi) If the contract goal is not met, evidence of good faith efforts (as elaborated in Appendix A of Part 26). The documentation of good faith efforts must include copies of each DBE and non-DBE subcontractor quote submitted to the bidder when a non-DBE subcontractor was selected over a DBE for work on the contract; and
- (3) The bidder/offeror will be required to present the information stipulated in paragraph (2) of this section:
- (4) Under sealed bid procedures, as a matter of **responsiveness**, or with initial proposals, under contract negotiation procedures.

Administrative reconsideration

Within 14 days of being informed by The City of Las Vegas that it is not *responsive* because it has not documented adequate good faith efforts, a bidder/offeror may request administrative reconsideration. Bidder/offerors should make this request in writing to the following reconsideration official: Tim Montgomery, Interim City Manager,1600 N. Grand Ave., Las Vegas, New Mexico 87701, 505-454-1401,tmontgomery@lasvegasnm.gov. The reconsideration official will not have played any role in the original determination that the bidder/offeror did not document sufficient good faith efforts.

As part of this reconsideration, the bidder/offeror will have the opportunity to provide written documentation or argument concerning the issue of whether it met the goal or made adequate good faith efforts to do so. The bidder/offeror will have the opportunity to meet in person with the reconsideration official to discuss the issue of whether the goal was met or the bidder/offeror made adequate good faith efforts to do. The bidder/offeror will be sent a written decision on reconsideration, explaining the basis for finding that the bidder did or did not meet the goal or make adequate good faith efforts to do so. The result of the reconsideration process is not administratively appealable to the Department of Transportation.

Good Faith Efforts procedural requirements (post-solicitation)

The awarded contractor will be required to make available upon request a copy of all DBE subcontracts. The contractor shall ensure that all subcontracts or agreements with DBEs to supply labor or materials include all required contract provisions and mandate that the subcontractor and all lower tier subcontractors perform in accordance with the provisions of Part 26.

Prime contractors will be prohibited from terminating a DBE subcontractor listed in response to a covered solicitation (or an approved substitute DBE firm) without the prior written consent of The City of Las Vegas. This includes, but is not limited to, instances in which a prime contractor seeks to perform work originally designated for a DBE subcontractor with its own forces or those of an affiliate, a non-DBE firm, or another DBE firm.

Such written consent will be provided only if The City of Las Vegas agrees, for reasons stated in the concurrence document, that the prime contractor has good cause to terminate the DBE firm. For purposes of this paragraph, good cause includes the following circumstances:

(1) The listed DBE subcontractor fails or refuses to execute a written contract;

- (2) The listed DBE subcontractor fails or refuses to perform the work of its subcontract in a way consistent with normal industry standards. Provided however, that good cause does not exist if the failure or refusal of the DBE subcontractor to perform its work on the subcontract results from the bad faith or discriminatory action of the prime contractor;
- (3) The listed DBE subcontractor fails or refuses to meet the prime contractor's reasonable, non-discriminatory bond requirements.
- (4) The listed DBE subcontractor becomes bankrupt, insolvent, or exhibits credit unworthiness:
- (5) The listed DBE subcontractor is ineligible to work on public works projects because of suspension and debarment proceedings pursuant to 2 CFR Parts 180, 215 and 1,200 or applicable state law;
- (6) The City of Las Vegas determined that the listed DBE subcontractor is not a responsible contractor;
- (7) The listed DBE subcontractor voluntarily withdraws from the project and provides The City of Las Vegas written notice of its withdrawal;
- (8) The listed DBE is ineligible to receive DBE credit for the type of work required;
- (9) A DBE owner dies or becomes disabled with the result that the listed DBE contractor is unable to complete its work on the contract;
- (10) Other documented good cause that The City of Las Vegas has determined compels the termination of the DBE subcontractor. Provided, that good cause does not exist if the prime contractor seeks to terminate a DBE it relied upon to obtain the contract so that the prime contractor can self-perform the work for which the DBE contractor was engaged or so that the prime contractor can substitute another DBE or non-DBE contractor after contract award.

Before transmitting to The City of Las Vegas a request to terminate and/or substitute a DBE subcontractor, the prime contractor must give notice in writing to the DBE subcontractor, with a copy to The City of Las Vegas, of its intent to request to terminate and/or substitute the DBE, and the reason(s) for the request.

The prime contractor must give the DBE five days to respond to the prime contractor's notice and advise The City of Las Vegas and the prime contractor of the reasons, if any, why the DBE objects to the proposed termination of its subcontract and why the prime contractor's action should not be approved. If required in a particular case as a matter of public necessity (e.g., safety), a response period shorter than five days may be provided.

In addition to post-award terminations, the provisions of this section apply to pre-award deletions of or substitutions for DBE firms put forward by offerors in negotiated procurements.

Each prime contract will include a provision stating:

The contractor shall utilize the specific DBEs listed in the contractor's bid response to perform the work and supply the materials for which each is listed unless the contractor obtains prior written consent of The City of Las Vegas as provided in 49 CFR Part 26, §26.53(f). Unless such consent is provided, the contractor shall not be entitled to any payment for work or material unless it is performed or supplied by the listed DBE.

The City of Las Vegas will require a contractor to make good faith efforts to replace a DBE that is terminated or has otherwise failed to complete its work on a contract with another certified DBE. These good faith efforts shall be directed at finding another DBE to perform at least the same amount of work under the contract as the DBE that was terminated, to the extent needed to meet the contract goal that was established for the procurement. The good faith efforts shall be documented by the contractor. If The City of Las Vegas requests documentation from the contractor under this provision, the contractor shall submit the documentation within 7 days, which may be extended for an additional 7 days if necessary at the request of the contractor. The City of Las Vegas shall provide a written determination to the contractor stating whether or not good faith efforts have been demonstrated.

If the contractor fails or refuses to comply in the time specified, the contracting office/representative of The City of Las Vegas may issue an order stopping all or part of payment/work until satisfactory action has been taken. If the contractor still fails to comply, the contracting officer may issue a termination for default proceeding.

Section 26.55 Counting DBE Participation

DBE participation will be counted toward overall and contract goals as provided in §26.55. The participation of a DBE subcontractor will not be counted toward a contractor's final compliance with its DBE obligations on a contract until the amount being counted has actually been paid to the DBE.

In the case of post-award substitutions or additions, if a firm is not currently certified as a DBE in accordance with the standards of subpart D of this part at the time of the execution of the contract, the firm's participation will not be counted toward any DBE goals, except as provided for in §26.87(j).

FAA Funding The City of Las Vegas Only

Pursuant to Sec. 150 of the FAA Reauthorization Act of 2018, firms that exceed the business size standard in § 26.65(b) will remain eligible for DBE certification and credit on FAA-funded projects as long as they do not exceed the small business size standard, as adjusted by the United States Small Business Administration, for the NAICS code(s) in which they are certified.

SUBPART D - CERTIFICATION STANDARDS

Section 26.61 – 26.73 Certification Process

The City of Las Vegas is a non-certifying member of the State of New Mexico Unified Certification Program (NMUCP). The New Mexico Department of Transportation Office of Equal Opportunity Programs is the lead for this program. To be certified as a DBE by NMUCP, a firm must meet all certification standards set forth by 49 CFR Part 26. The NMUCP will make certification decisions based on the facts as a whole.

For more information about the certification process or to apply for certification, firms should contact: DBE Supportive Services, 1120 Cerrillos Road, Room 111, Santa Fe, NM, 87504, 505-670-3294, E-Mail: DBE.SS@state.nm.us.

SUBPART E - CERTIFICATION PROCEDURES

Section 26.81 Unified Certification Programs

The City of Las Vegas is the member of a Unified Certification Program (UCP) administered by NMDOT. The UCP will meet all of the requirements of this section.

SUBPART F - COMPLIANCE AND ENFORCEMENT

Section 26.101 Compliance Procedures Applicable to The City of Las Vegas

The City of Las Vegas understands that if it fails to comply with any requirement of this part, The City of Las Vegas may be subject to formal enforcement action under §26.103 or §26.105 or appropriate program sanctions by the concerned operating administration, such as the suspension or termination of Federal funds, or refusal to approve projects, grants or contracts until deficiencies are remedied. Program sanctions may include, in the case of the FHWA program, actions provided for under 23 CFR 1.36; in the case of the FAA program, actions consistent with 49 U.S.C. 47106(d), 47111(d), and 47122; and in the case of the FTA program, any actions permitted under 49 U.S.C. chapter 53 or applicable FTA program requirements.

Section 26.109 Information, Confidentiality, Cooperation and intimidation or retaliation

Information that may reasonably be regarded as confidential business information, consistent with Federal, state, and local law will be safeguarded from disclosure to third parties. The Inspection of Public Record Act is a series of laws under Chapter 14 of the New Mexico Statutes. The Act is designed to guarantee that the public has access to public records of governmental bodies in New Mexico. See more at:

http://freedomofinformationacts.uslegal.com/state-freedom-of-information-acts/new-mexico/#sthash.V4Ji3Imo.dpuf

Notwithstanding any provision of Federal or state law, information that may reasonably be construed as confidential business information will not be released to any third party without the written consent of the firm that submitted the information, including applications for DBE certification and supporting information. However, this information will be transmitted to DOT in any certification appeal proceeding under §26.89 or to any other state to which the individual's firm has applied for certification under §26.85.

All participants in the Department's DBE program (including, but not limited to, The City of Las Vegas, DBE firms and applicants for DBE certification, complainants and appellants, and contractors using DBE firms to meet contract goals) are required to cooperate fully and promptly with DOT and The City of Las Vegas compliance reviews, certification reviews, investigations, and other requests for information. Failure to do so shall be a ground for appropriate action against the party involved (e.g., with respect to The City of Las Vegas, a finding of noncompliance; with respect to DBE firms, denial of certification or removal of eligibility and/or suspension and debarment; with respect to a complainant or appellant, dismissal of the complaint or appeal; with respect to a contractor which uses DBE firms to meet goals, findings of non-responsibility for future contracts and/or suspension and debarment).

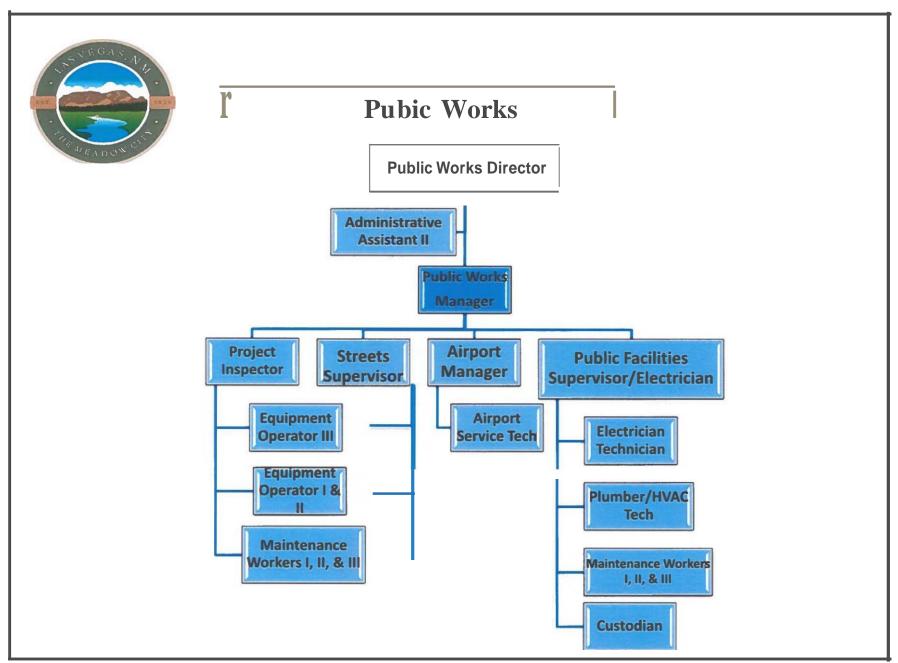
The City of Las Vegas, contractor, or any other participant in the program will not intimidate, threaten, coerce, or discriminate against any individual or firm for the purpose of interfering with any right or privilege secured by this part or because the individual or firm has made a complaint, testified, assisted, or participated in any manner in an investigation, proceeding, or hearing under this part. The City of Las Vegas understands that it is in noncompliance with Part 26 if it violates this prohibition.

ATTACHMENTS

Attachment 1	Regulations: 49 CFR Part 26 or website link
Attachment 2	Organizational Chart Attachment 3
	Bidder's List Collection Form
Attachment 4	DBE Directory or link to DBE Directory
Attachment 5	Overall Goal Calculations
Attachment 6	Demonstration of Good Faith Efforts or Good Faith Effort Plan - Forms 1
	& 2
Attachment 7	DBE Monitoring and Enforcement Mechanisms
Attachment 8	DBE Certification Application form
Attachment 9	Small Business Element Program

ATTACHMENT 1Regulations: 49 CFR Part 26, or link to website

https://www.ecfr.gov/current/title-49/subtitle-A/part-26



Final Approved as per Mayor and Council on May 17, 2023

Attachment 3 Bidder's List Collection Form CITY OF LAS VEGAS LAS VEGAS MUNICIPAL AIRPORT AIP PROJECT NO LIST OF PROJECT SUBCONTRACTORS

Subcontract Category DBE/Non DBE **Estimated Value of Work** Subcontractor's Name **Business Address Phone Number** E-mail Address Federal Identification No. (FEIN #) New Mexico Contractor's License No. **License Categories** Annual gross receipts: please indicate which bracket this firm falls into Less than 1 million \$1-3 million \$3-6 million 6-10 million New Mexico Dept. of Workforce Solutions Registration No._____ (list only if value of work is in excess of \$60,000) **Subcontract Category** DBE/Non DBE **Estimated Value of Work** Subcontractor's Name **Business Address Phone Number** E-mail Address Federal Identification No. (FEIN #) New Mexico Contractor's License No.

License Categori	es					
Annual gross receipts: Less than 1 million \$1-3 million	please indicate which bracket this firm falls into					
New Mexico Dept. of Workforce Solutions Registration No						
Signature of Authorized Representative for BIDDER:						
	Date:					

Duplicate, complete, and submit additional sheets as required.

ATTACHMENT 4

New Mexico DBE web link to DBE directory

https://nmdot.dbesystem.com/

ATTACHMENT 5

FAA Overall Goals (§26.45)

Name of Recipient: Las Vegas Municipal Airport (LVS)

Goal Period: Fiscal Year 2022 - October 1, 2021 through September 30, 2022

Fiscal Year 2023 – October 1, 2022 through September 30, 2023 **Fiscal Year 2024** – October 1, 2023 through September 30, 2024

DOT Assisted Contract Amount: \$ 666,000 DBE Goal: 0.83%

Market Area: The market area was determined to be both Geographical Areas One and Five; combined these two Geographical Areas make up Market Area Five. The airport is located within Geographical Area Five in the northeastern portion of New Mexico. Geographical Area One is located in central New Mexico and is comprised of the following counties: Sandoval, Santa Fe, Bernalillo, Valencia, and Los Alamos. The market area includes Geographical Area 5 and Geographical Area 1 which is representative of the area where the substantial majority of the contractors and subcontractors with which the sponsor does business are located, and the area in where the sponsor spends the substantial majority of their contracting dollar.

As with all New Mexico communities, the substantial majority of contractors and subcontractors come from Geographical Area One. Due to the majority of contractors and subcontractors coming from Geographical Area One, the City, like other New Mexico communities spends the majority of their contracting dollars within Geographical Area One as well. This was previously determined based on information within the contract documents showing locations of contractors and subcontractors that have provided work for the City of Las Vegas and the Las Vegas Municipal Airport in the past. Information regarding locations of the DBE businesses was found from the New Mexico Department of Transportation website. This information also shows that the substantial majority of all DBE's are based within the Geographical Area One boundary. A map and breakout of the Geographical Areas can be seen as an attachment.

Step One: The method used to calculate the relative availability of the DBEs for Step One in this process utilizes 26.45(c)(1) DBE Directories and Census Bureau Data. The base figure was determined by dividing the total number of DBE firms in the local market area by the total of all firms in the market area.

Number and Types of Projects for FY 2022:

1. Design & Construct Airfield Lighting Rehabilitation

Analysis

1. Project: Design & Construct Airfield Lighting Rehabilitation

Estimated Amount: \$666,000

TABLE 1
PROJECT ONE: Design and Construct Taxiway A Pavement Rehabilitation

NAICS		DBE's in Market	All Available		Weight	DBE%	DBE Amt
Code	Work Item	Area	Firms	Total Amount	Factor		
23731	Electrical	3	432	\$615,000	92.34%	0.69	\$4,243.50
	Engineering					2.2	\$550
54138	Services	7	312	\$25,000	3.75%		
54138	Inspection/ Testing	1	45	\$20,000	3.00%	2.2	\$440
54137	Surveying	3	63	\$6,000	0.90%	4.8	\$288
	Total	14	852	\$666,000	100.00%	0.83%	\$5,522

Source: County Business Patterns and NMDOT DBE Directory

The design/construction estimate for this project is \$640,000.00. Of that amount, \$300,000 or 22.54% is anticipated for highway street & bridge construction-asphalt; \$100,000.00 or 1.09% is anticipated for marking/specialty contractors; \$75,000.00 or 2.99% is anticipated for trucking; \$80,000.00 or 3.74% is estimated for site prep contractors; 30,000.00 or 2.42% is anticipated for engineering services; \$25,000.00 or 1.45%% is anticipated surveying and \$30,000.00 or 1.87% for inspection/testing.

Therefore, the baseline DBE goal for this contract was weighed so that it would more accurately reflect the potential DBE participation as shown below.

Project One Base Figure: DBE Amt (\$) = (DBE Avail/Total Firms)*Trade (\$)

Weighted Average Goal = Total Trade/DBE Amt.

Project One Base Figure = \$5,522/666,000 = 0.83%

Number and Types of Projects for FY 2023:

No projects

Number and Types of Projects for FY 2024:

No projects

Step Two: This step is intended to adjust the base figure percentage calculated in Step One to reflect as accurately as possible the DBE participation that the Las Vegas Municipal Airport would expect in the absence of discrimination.

We have considered all of the other factors, which include the current capacity of DBE's to perform work in the DOT-assisted program. We also considered the available evidence from related fields that affect the opportunities for DBE firms to form, grow, and compete. In our research, none of the previously mentioned factors require an adjustment to the base figure.

Our base figure is not the goal of another recipient and therefore was not considered as an adjustment factor.

In our research, we discovered that a disparity study was completed for the City of Albuquerque by B.B.C. Research, out of Denver, Colorado, in 1995. Though the City of Albuquerque is within our market area, this information is outdated and is not considered as an adjustment factor.

In researching past participation for the Las Vegas Municipal Airport, we found that the grants in 2008, 2018, 2020 were all under the threshold. The projects in FY 2009 and 2011 were above the DBE goal threshold. This information is presented in the following table:

	, Total Grant \$		DBE Goals		Accomplishments		nents	Turnel	
FY		Amount	RC	RN	Total	RC	RN	Total	Type of work
2008	\$	169,005							Conduct Miscellaneous Study, Install Runway Vertical/Visual Guidance System - 02/20, Rehabilitate Runway [Remark Airfield] - 02/20
2009	\$	286,759	3.76		3.76	0		0	Construct Snow Removal Equipment Building [Design-Only], Rehabilitate Taxiway
2011	\$	381,691	1.74		1.74	80		80	Construct Snow Removal Equipment Building [Snow Removal Equipment - Phase II (Construction)]
2011	\$	155,384							Construct Snow Removal Equipment Building [Snow Removal Equipment - Phase II (Construction - Part 2)]
2020	\$	177,408							PAPI Installation
2020	\$	157,552							Airfield Pavement Seal

The proposed overall goal for the Las Vegas Municipal Airport can be seen below.

Las Vegas Municipal Airport Proposed Overall Goal = 0.83%

<u>BreakoutofEstimatedRace-NeutralandRace-ConsciousParticipation</u> (§26.51 (b) (1-9))

The Las Vegas Municipal Airport will meet the maximum feasible portion of its overall goal by using race-neutral means of facilitating DBE participation. The Las Vegas Municipal Airport uses the following race-neutral means to increase DBE participation: By arranging solicitations, times for the presentation of bids, quantities, specifications, and delivery schedules in a way to facilitate DBE and other small businesses' participation (e.g., requiring and/or encouraging prime contractors to subcontract portions of work that they might otherwise perform with their own forces).

The following is a summary of the basis of our estimated breakout of race-neutral and race-conscious DBE participation. It is anticipated that in meeting its overall goal of 0.83%, 0% will be obtained from race-neutral participation and 0.83% obtained from race-conscious participation.

Projects at Las Vegas Municipal do not have a recent history of DBE participation or over-achievement of goals to reference and it is anticipated that the DBE participation will be through the use of DBE contract goals or a conscious effort to obtain DBE participation. The entire goal of 0.83% will be applied to race-conscious participation.

The Las Vegas Municipal Airport will adjust the estimated breakout of race-neutral and race-conscious DBE participation as needed to reflect actual DBE participation and track and report race-neutral and race-conscious participation separately. For reporting purposes, race-neutral DBE participation includes, but is not necessarily limited to, the following: DBE participation through a prime contract obtained through customary competitive procurement procedures, DBE participation through a subcontract on a prime contract that does not carry a DBE goal, DBE participation on a prime contract exceeding a contract goal, and DBE participation through a subcontract from a prime contractor that did not consider a firm's DBE status in making the award.

Public Participation

Consultation

DBE's with NAICS consistent with the work included in the planned projects and in Geographic Area One and Five were notified of a public meeting to be held on July 27, 2022 at 9:00 am to discuss the goal setting methodology used for the projects planned for the next three years. The DBE goals and methodology for arriving at the goals for the project were discussed. A list of the projects, goals and methodology was also made available to them for review.

$\underline{Sample Public Notice Language on the City of Las Vegas Website}$

Disadvantaged Business Enterprise (DBE) Goals for Federal Fiscal Year 2022-2024

The Las Vegas Municipal Airport hereby announces its Fiscal Year 2022-2024 DBE Goal of 0.83% for airport construction projects. The proposed goal and goal-setting methodology are available for inspection between 8:00 a.m. and 5:00 p.m., Monday through Friday, for a period of 30 days following the date of this notice at the Las Vegas City Hall, 1700 N. Grand Ave, Las Vegas, NM 87701

The Las Vegas Municipal Airport will accept comments on the DBE goals for 45 days from the date of this notice. Comments can be sent to either of the following:

DBELO
Daniel Gurule
Public Works Manager
1700 N. Grand Ave.
Las Vegas, New Mexico 87701

Federal Aviation Administration
Office of Civil Rights Southwest Regional Office
10101 Hillwood Parkway
Fort Worth, TX 76177

ContractGoals

The Las Vegas Municipal Airport will use contract goals to meet any portion of the overall goal that the recipient does not project being able to meet using race-neutral means. Contract goals are established so that, over the period to which the overall goal applies, they will cumulatively result in meeting any portion of the recipient's overall goal that is not projected to be met through the use of race-neutral means.

The Las Vegas Municipal Airport will establish contract goals only on those DOT-assisted contracts that have subcontracting possibilities. It need not establish a contract goal on every such contract, and the size of the contract goals will be adapted to the circumstances of each such contract (e.g., type and location of work and availability of DBE's to perform the particular type of work).

The Las Vegas Municipal Airport will express its contract goals as a percentage of the total amount of DBE-assisted contract.

Attachment 6

Forms 1 & 2 for Demonstration of Good Faith Efforts

FORM 1: DISADVANTAGED BUSINESS ENTERPRISE (DBE) UTILIZATION

The undersigned bidder/offeror has satisfic the following manner (please check the ap	*	bid specification in
The bidder/offeror is common this contract.	nitted to a minimum of	_ % DBE utilization
The bidder/offeror (if unable committed to a minimum of% submit documentation demonstration demonstrati	6 DBE utilization on this co	
Name of bidder/offeror's firm:		
State Registration No		
By(Signature)	Title	
(Digitato)	11110	

FORM 2: LETTER OF INTENT

Name of bidder/offeror's firm	າ:	
Address:		
City:	State:	Zip:
Name of DBE firm:		
Address:		
City:	State:	Zip:
Telephone:		
Description of work to be per	formed by DBE firm:	
The bidder/offeror is committed above. The estimate		-named DBE firm for the work ork is \$
Affirmation		
The above-named DBE firm a state estimated dollar value as state		m the portion of the contract for the
Ву		
(Signature)	(Title)	
If the hidder/offeror does no	nt receive award of the i	nrime contract any and all

If the bidder/offeror does not receive award of the prime contract, any and all representations in this Letter of Intent and Affirmation shall be null and void.

(Submit this page for each DBE subcontractor.)

ATTACHMENT 7

DBE Monitoring and Enforcement Mechanisms

The City of Las Vegas has available several remedies to enforce the DBE requirements contained in its contracts, including, but not limited to, the following:

- 1. Breach of contract action, pursuant to the terms of the contract.
- Breach of contract action, pursuant to New Mexico Statutes and Codes; Section 13-4-41 Penalties,
 Section 13-4-36 Substitution of subcontractor.

In addition, the Federal government has available several enforcement mechanisms that it may apply to firms participating in the DBE problem, including, but not limited to, the following:

- 1. Suspension or debarment proceedings pursuant to 49 CFR Part 26
- 2. Enforcement action pursuant to 49 CFR Part 31
- 3. Prosecution pursuant to 18 USC 1001.

ATTACHMENT 8

DBE Certification Application Form

https://nmdot.dbesystem.com/

Welcome!

Please login or create an account to apply for certification, and/or provide annual updates and renewal information to us. If you have questions about certifications, please contact us at dbe.cert@state.nm.us. For more information on NMDOT Certification programs and requirements, please visit Construction and Civil Rights Publications (state.nm.us).

Attachment 9

Fostering Small Business Participation (§26.39)

The City of Las Vegas is taking steps to foster competition by small business concerns with the limits of the Procurement Code of the State of New Mexico (New Mexico State Annotated (NMSA) 13-1-1 *et. seq.*, and the Federal and State grant obligations and requirements by taking the following steps with the approval of DOT and FAA to eliminate obstacles to their participation including, but not limited to:

Will not practice unnecessary and unjustified bundling of contract requirements that may preclude small business participation in procurements as prime contractors or subcontractors.

Establishing a race-neutral small business goal for prime contracts under a stated amount (e.g. \$1million). The goal will be established following the procedure in this program, but will not be submitted to the FAA for approval. Set asides are not allowed in New Mexico. In multi-year design build contracts (e.g. mega projects); requiring bidders on the prime contract to specify elements of the contract or specific subcontract that are of a size that

small businesses, including DBE's, can reasonably perform.

On prime contracts not having DBE contract goals, requiring prime contractor to provide subcontracting opportunities of a size that small businesses, including DBE, can reasonably perform, rather than self-performing all the work involved.

Identifying alternative acquisition strategies and structuring procurements to facilitate the ability of consortia or joint ventures consisting of small businesses, including DBE's, to complete for and perform prime contracts.

If implementing the overall goal wholly through race/gender-neutral measures, ensure that a reasonable number of prime contracts are of a size that small businesses, including DBE's, can reasonably perform.

The City of Las Vegas will partner with NMDOT who will dedicate staff within its Office of Equal Opportunity Programs to conduct outreach to DBE's and small business concerns, including providing assistance in obtaining bonding and financing; providing technical assistance, widely distributing information on contact opportunities and available firms, implementing a program to enhance business management of small businesses, providing assistance to start-up firms, and assisting DBE's in utilizing emerging technology.

The City of Las Vegas will include the following in invitations to bid on federal-aid projects, "regardless of whether a DBE goal is set on a contract, and in accordance with NMSA 1978 Section 13-1-184, "Assistance to Small Business Policy," the City of Las Vegas encourages Contractors to use small businesses, including DBE's, on it's projects."

Implementing the New Mexico State Procurement Ordinance 13-1-185, Assistance to small business; Duties of the State Purchasing Agent;

o The State Purchasing Agent shall issue publications designed to assist businesses in learning how to do business with the state agencies and local public bodies.

- The State Purchasing Agent shall compile, maintain and make available source lists of small businesses for the purpose of encouraging procurement by the state agencies and local public bodies from small businesses.
- o The State Purchasing Agent and central purchasing offices shall take all reasonable action to ensure that small businesses are solicited on each procurement for which they appear to be qualified.
- The State Purchasing Agent shall develop training programs to assist small businesses in learning how to do business with the state agencies and local public bodies.
- The State Purchasing Agent or a central purchasing office may make special provisions for progress payments as such office or officer may deem reasonably necessary to encourage procurement from small businesses in accordance with regulations promulgated by the secretary or a central purchasing office with authority to issue regulations.

"Small Business" means a personal net worth of under 1.32 million and average annual gross receipts over the past three years of under 22.4 million.

NMDOT annually obtains information required in 49 CFR 26.11 through an Annual Profile Registration that included business size (annual gross receipts) information for its bidders and quoters to identify small businesses and identifies prior year small business participation on federally-assisted contracts. The City of Las Vegas will reference this information.

Contractor and Subcontractor awards to Small Businesses will be documented on the projects bid and subcontracts awarded. Actual participation of small businesses will be reported by the City of Las Vegas from data provided by the contractors as required in the project contract documents.

The plan will be implemented nine months after approval.